

2nd Kick-Off Meeting Minutes June 1, 2007

In Attendance:

Allison Eddy
Daryl Okamura
Guoqiang Zhang
Helen Dichek

Jim Bassuk
John McGuire
Michael Cunningham
Robert Boucek
Stephen Kim

Introduction:

Allison discussed the purpose of the meeting and introductions were made. In order to provide committee members a better opportunity to participate, two kick-off meetings were held at which committee members began the process of strategic planning for the center. This was the second of the two sessions.

Committee members who attended the first kick-off meeting:

Allison Eddy, Brenda Majercin, Guoqiang Zhang, Jason Debley, Jesus Lopez-Guisa, Jodi Smith, Kevin Urdahl, Raj Kapur, Ruth McDonald, Simon Horslen, Tim Cox and Zoran Brkanac.

Purpose and Timeline:

Heather Lindemann described the reasons for developing a strategic vision and priorities. This includes providing a common focus around goals and a clear understanding of what the center stands for and where you want to go. It will also aid in partnering with internal clinical, national and international partners, and improve recognition and funding possibilities. Important too, is to be able to “market” the center and the excellence that it brings.

The hospital's mission will be the mission for each center. The committee will be developing a vision and priorities for the center. It is important that we move quickly in order to use the outcome for fiscal year 08 planning. These steps are necessary in order to move into action plans where more tangible outcomes will be realized.

Process:

These two kick-off sessions were the first of three (3) scheduled meetings that will be followed by e-mail discussion. Delila Katzka will receive comments, compile and send them out on frequent basis, so you don't have to keep up with all the notes. After the center's vision and priorities are complete, a public forum will be held in August. Your forum is scheduled for Friday, August 24 from 2:00 to 4:00 p.m. You will have the opportunity to present as a group to faculty, staff and researchers. Everyone will have an opportunity to come and provide feedback after which public input will be incorporated and the plans will be final in September.

Meeting minutes and other information will be made available on the research website. <http://research.seattlechildrens.org>

To focus the discussion, it was noted that the following items are outside of the scope of our committee.

- a. Center membership determinations. This will occur in another process.
- b. Center governance and operational set-up. Setting the details should be done after this process.
- c. Space planning or moves.

Presentation:

Allison noted that she thought this center's strategic planning was a big challenge, but not impossible. She presented slides to throw out ideas for both the vision and priorities. (Two of the slides at the end of the presentation were developed as an outcome of the 1st kick-off meeting.) See **attached PowerPoint presentation** for details.

Discussion: (various members of the group speaking)

The members discussed how best to go about developing their vision and priorities. Members expressed a need to "better understand what we do upfront" and a desire to build on existing strengths. They also agreed that the center name should be rethought and brainstormed some ideas.

Ideas: It should be very global in the title

Would like to have something about health in the title.

Tissue or Cellular or Organ?

Repair, regeneration and replacement (links the members together). R³ might be a good short form name.

Health through repair, regeneration and replacement.

Children's health and regenerative medicine.

Tissue Responses to Disease and Injury

Response to Tissue Injury and Disease

Proposed Title: Research Center for Tissue and Cell Sciences

There was some consensus on this last name, but it was also discussed that we might ask MarComm for naming suggestions for further consideration.

Vision discussion:

The group looked at some vision statements from other sources to get started and then developed this draft vision statement:

DRAFT VISION:

[Center title] - Healing children through innovation and discovery. We will restore children's health through repair, regeneration or replacement of tissues, cells and organs.

Some focus areas were also discussed: Diseases of the bone, kidney, bladder, heart, lung, liver

Defining priorities brainstorming session:

List of areas discussed:

1. Facilitate ease of interaction between institutions (UW, Hutch & Children's). Easing logistical mechanisms for dealing with each other would be very helpful. These issues get in the way of the work to be done.
2. Congenital malformations
3. Genetic epidemiology
4. Imaging – cell, tissue, animal (should be one of the highest priorities)
5. Non-invasive diagnostics
6. Tissue bank (IRB advisory committee is looking at tissue banking.) – may be a strategic priority.
7. Tissue/DNA/RNA/protein processing and storage
8. Pathology – tissue processing, (immuno)histology, in situ, ultrastructure
9. Transgenic animal core facility
10. Genomics, proteomics, other “omics”
11. Sequencing
12. Small molecule development/screening
13. Flow cytometry
14. IT, bioinformatics
15. Biostatistics, data analysis & presentation
16. Should we make our priority certain diseases for next 5 years?
17. Weight regulation

This section includes ideas from the 1st kick-off meeting brainstorm session:

Naming ideas: Applied cell biology, Center for Injury and repair....with spokes out with tools and techniques that we want to develop feeding into this. Center for Biological Systems in Pediatric Tissue Remodeling

Priorities:

1. Recruits should...
 - i. Ability to implement the changes in the care of children
 - ii. Translational focus
 - iii. Broader focused – one who could tie together areas of the center
 - iv. Basic scientist of very high caliber
2. Epithelial cell scientist
3. Vascular biologist
4. Innate immunity
5. Inflammation
6. Great collaboration makes for great funding. Strongest center is a focused center. Try to stay away from independent labs.

Potential focus areas:

1. Injury and Repair
2. Funded interactions between members – program/project grants

3. Pediatric Injury and Repair
4. Regenerative medicine
5. Human Tissue Model Systems – Air liquid interface
6. Tissue Processing
7. Banking
8. Cell isolations facility for transplants
9. Inflammatory cells
10. Acute injury
11. Trauma, infectious injury ... define “injury” for donors
12. Replacement of tissue – transplantation - scar tissue
13. Regenerating new tissue
14. Imaging
15. GMP – Good manufacturing practices
16. Small molecule inhibitors
17. Prenatal
18. Chronic kidney failure
19. Kidneys and Bladders
20. Fibrosis – Lung, liver, kidney
21. Center for Systems in Tissue Remodeling
22. Pediatric Liver Disease Research
23. Organ driven center?
24. Cardiology, craniofacial, respiratory
25. Link to clinical strategic planning focus programs – transplantation, etc.
26. Inflammation
27. Cores – how would you use – pathology, tissue?
28. Repair in children different than adult
29. Disease processes in Children
30. Developmentally abnormal tissue

Action: Review the draft vision statement and send comments and suggestions to Delila for dissemination to the group. **(Committee members)** due June 4

Action: Develop ideas for priorities and bring them as point of discussion – for next meeting. **(Committee members)** due June 6

Action: Ask MarComm to suggest 10 names for the Center **(Katzka/Lindemann)** due June 6

The next meeting is Wednesday, June 6 from 10:00 a.m. to noon at the hospital mail campus, conference room SDR3.

Submitted by:

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